

Nordic Tech M&A Outlook

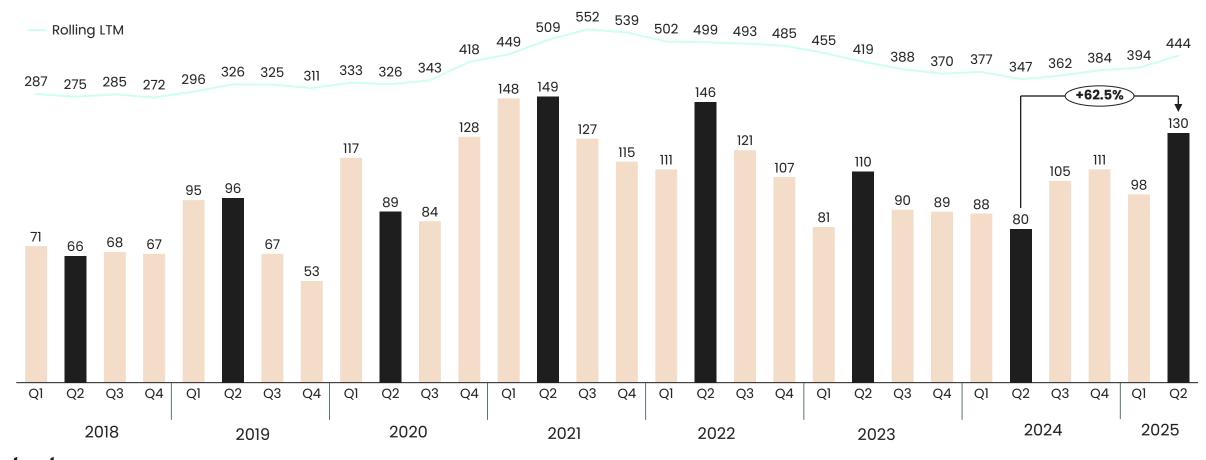
Software and IT Services & Consulting Market

Key highlights from Q2

- With a strong rolling 12-month performance, the tech sector recorded 130 transactions in Q2 2025, reflecting a notable increase compared to previous quarters. A substantial share of these deals was concentrated in the SaaS sector.
- In recent months, publicly traded Nordic SME software companies have seen valuations around 3.5x EV/Sales. Meanwhile, EV/EBITDA for IT services and consulting SMEs remained steady at 9.2x-9.8x over recent quarters, with a notable increase in EV/Sales.
- In the second quarter, the SaaS sector recorded 80 transactions, its highest activity since Q2 2021. In contrast, the IT services and consulting sector experienced a decline compared to recent quarters but remained above Q2 2024 levels.
- Foreign buyers remain active in the Nordic SaaS M&A market, with 33% of Q2 transactions involving non-Nordic acquirers. U.S. investors accounted for 42% of these deals, continuing a stable trend driven by consistent interest in the region's valuation levels, currency dynamics, and exit performance.

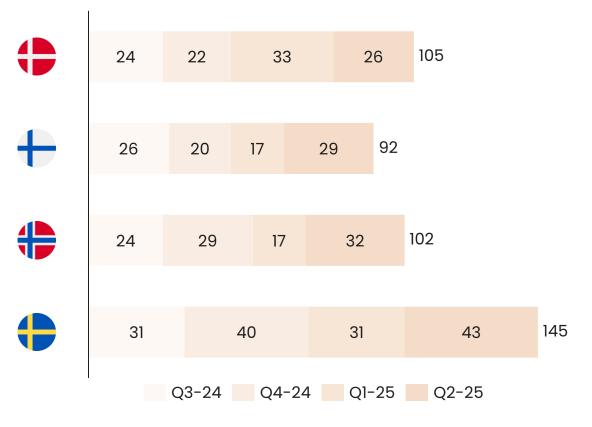


M&A transactions Nordic tech targets

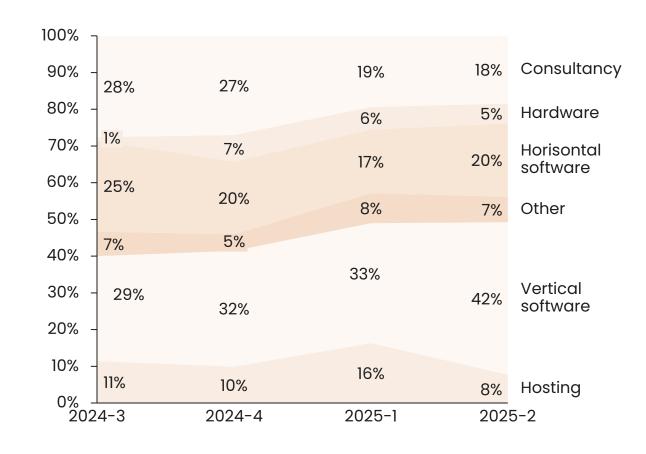


Vertical SaaS led transaction activity in Q2 25

Nordic transactions by target country



Transactions by target company niche



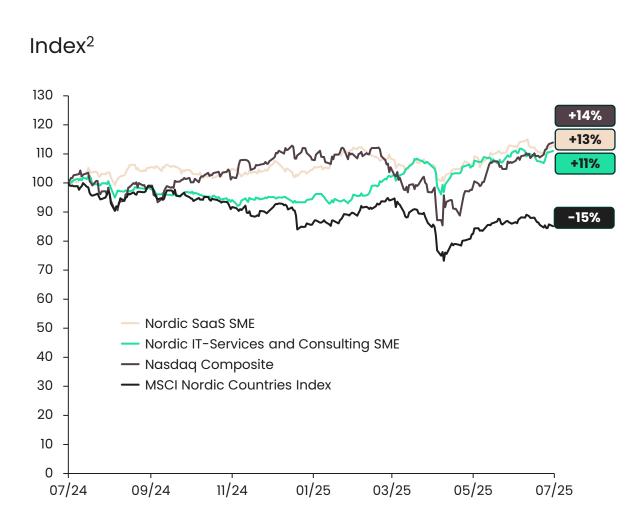


Nordic Market Software

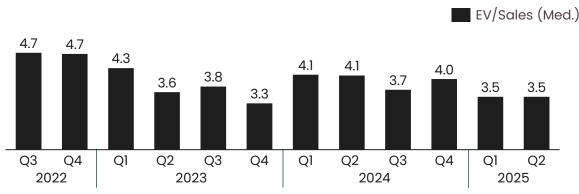
vare IT Services & Consulting

Spotlight

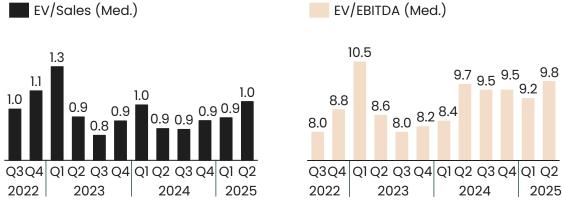
Development in Nordic public tech¹



SME Nordic Public SaaS multiples³



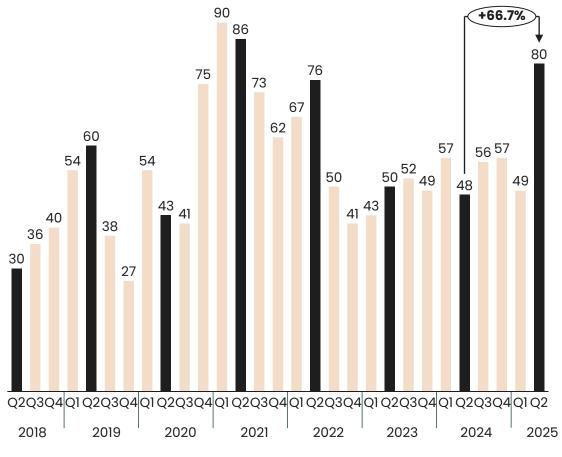
SME Nordic Public IT-Services and Consulting multiples³





Q2 25 marks highest transaction activity since Q2 21

M&A transactions Nordic software targets



Key transactions this quarter

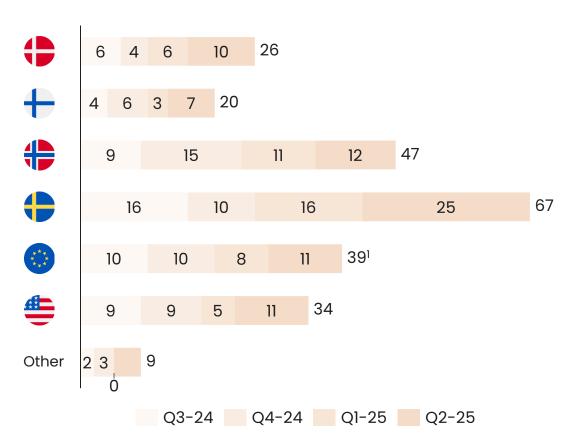
Target	Description	Buyer	Sales (MEUR)	Туре
award 🌟 it 🛑	Loyalty programs and gift card solutions	POLARÎS 🛑	111.8	PE
V oyado ⊕	Al tools for retailers	Viking =	64.3	PE
SuperOffice.	CRM Solution	INVEST	59.8	PE
⊘ Omada	IGA Software	Ж G R O ♣ 4 Kirk Kapital	46.8	PE
🔅 trivec 🛑	POS systems for restaurants	CASPECO 🛑	23.9	PE- backed



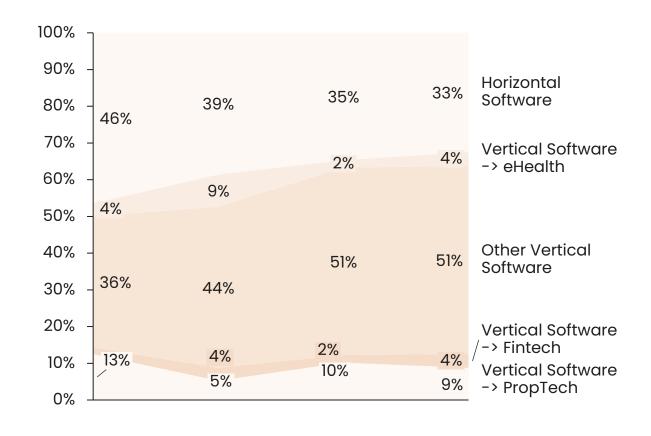
Nordic Market

Industry-specific SaaS dominates activity

Nationality of buyers of Nordic targets LTM



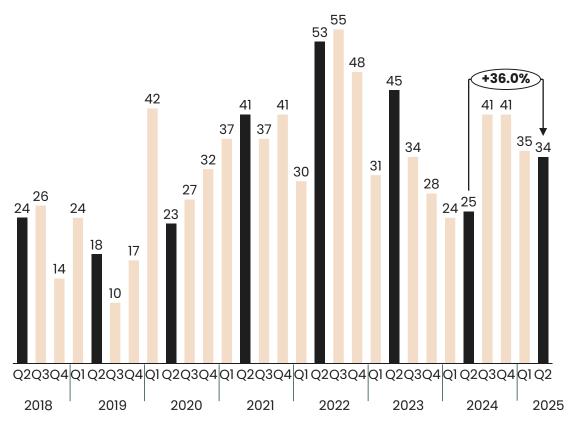
Transactions by target company niche





Q2 25 above Q2 24, but down from recent quarters

M&A transactions Nordic IT services & consulting targets



Key transactions this quarter

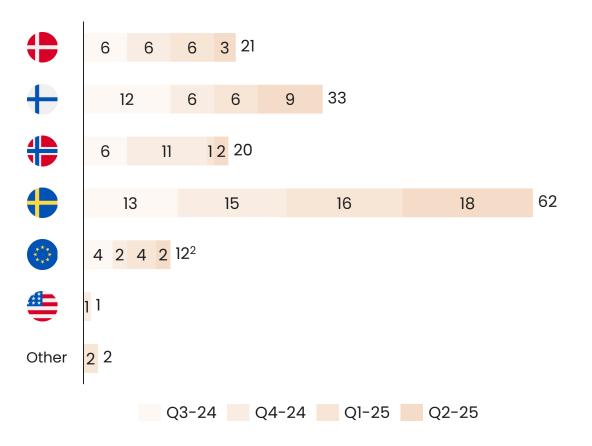
Target	Description	Buyer	Sales (MEUR)	Туре
epical +	data, security, and integrations	MAM +	46.0	PE
frisikt 🛟	Payroll, strategy and IT support within payroll systems	dопе ₋	24.5	Add- on
evelon #	Hosting and IT Services	UPHEADS"	16.9	PE- backed
Dubex:	Cybersecurity	Conscia Secure progress	14.9	PE- backed
STRETCH ADDERA	Cloud and workplace tech	communardo	13.7	PE- backed



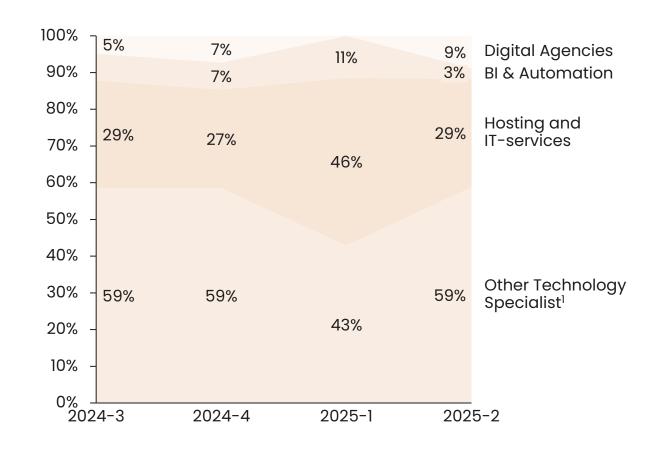
Nordic Market

Acquisition activity still driven by Swedish buyers

Nationality of buyers of Nordic targets LTM



Transactions by target company niche





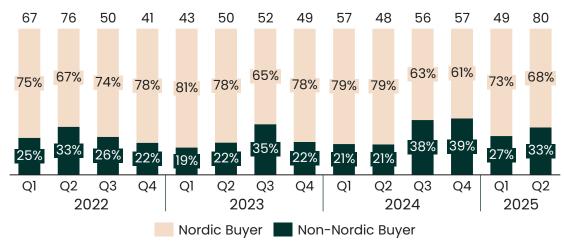
Nordic Market

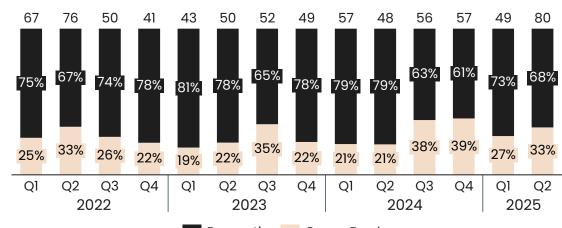
- In Q2 2025, cross-border transactions accounted for 33% of total Nordic SaaS deal volume a solid level that reflects continued global engagement, though slightly below the peak seen in late 2024.
- 42% of non-Nordic acquisitions this quarter were made by U.S.-based investors, consistent with previous quarters. This steady interest underscores the region's continued appeal, supported by favorable valuations, currency dynamics, and a strong exit track record. With cross-border activity holding firm since 2024, Nordic SaaS companies are increasingly viewed as mature and competitive targets in the global M&A landscape.

Notable non-Nordic acquirers Q2

Target	Sales (MEUR)	Buyer
OPTOSCALE	16.8	INSIGHT PARTNERS
TARGIT +	15.0	In Forterro
•] • placewise $ ext{ } ext{$	12.7	total specific solutions VERTICAL MARKET SOFTRAM
documaster #	12.6	MAIN CAPITAL PARTNERS

M&A transactions (Nordic SaaS target companies)





Nordic Market



Tech transaction database

Stratema's M&A transaction database is a result of years of extensive research, focusing on the Nordic technology market.

Continuous updates are made using various external resources, proprietary research as well as from communication with market participants.

- Database inception: 2015
- 8000+ M&A transactions
- 4000+ Nordic (targets) M&A transactions
- Nordic target focus





About Nordic Tech M&A Outlook

Stratema's quarterly M&A outlook covers the Nordic SME technology private market, with a focus on software, IT services and hosting, as well as tech consulting.

All data from private M&A transactions are sourced from Stratema's proprietary transaction database.

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